2026-2027 Overview

Priority Projects: **59**

PEOPLE: 15

PLANET: 7

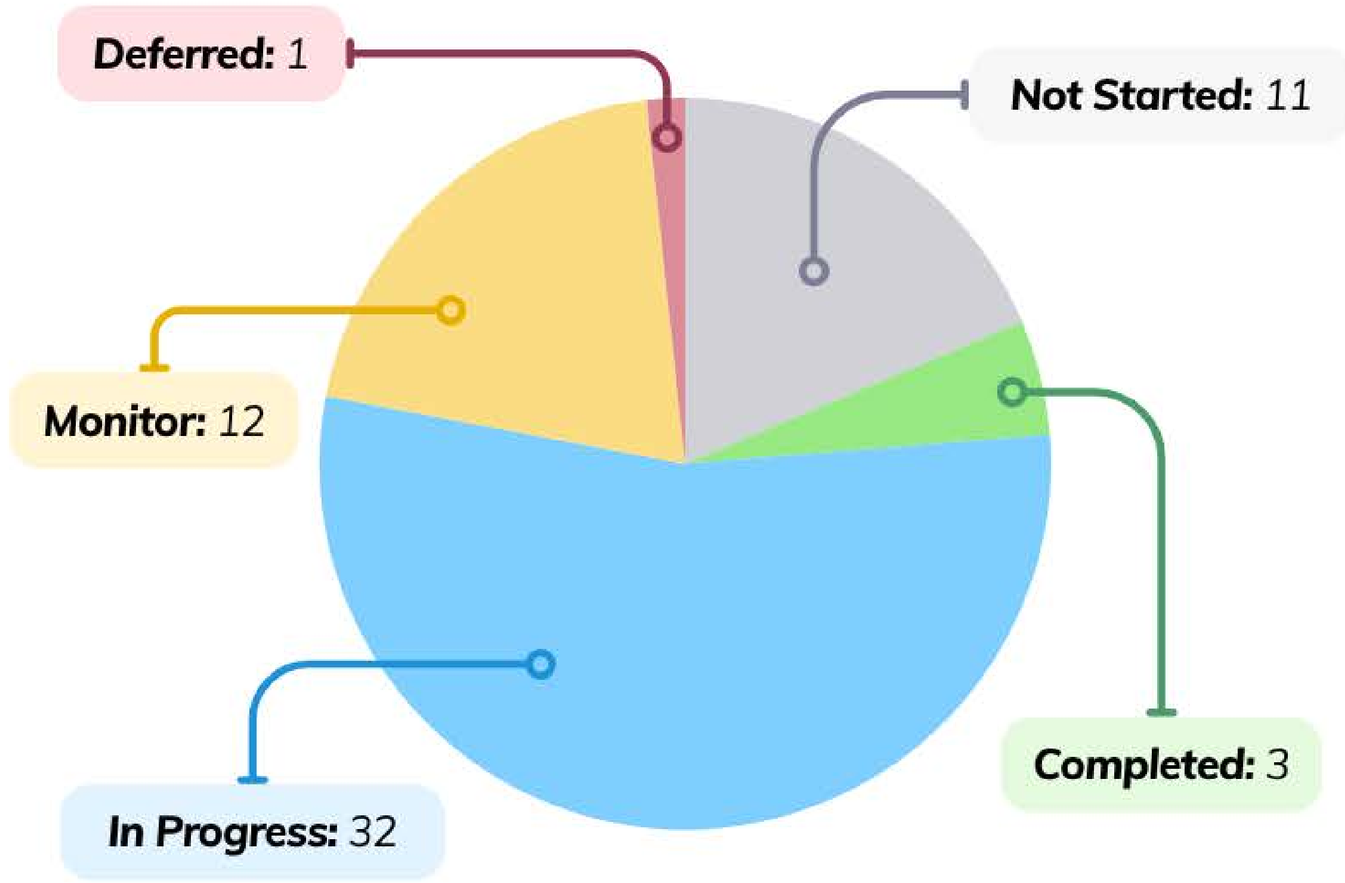
PLACE: 20

PROSPERITY: 6

PERFORMANCE: 11

Progress Snapshot

***Q1:** July, August & September 2026*



Council Plan Progress Update *2026-2027: Q1 Summary*



15 Projects

planned for this year

Completed: 2

In Progress: 9

Monitor: 1

Not Started: 3



7 Projects

planned for this year

In Progress: 2

Monitor: 4

Deferred: 1



20 Projects

planned for this year

In Progress: 12

Monitor: 4

Not Started: 4



6 Projects

planned for this year

Completed: 1

In Progress: 3

Monitor: 1

Not Started: 1



11 Projects

planned for this year

In Progress: 6

Monitor: 2

Not Started: 3

CP Project ID	Priority Project	Executive Lead	Responsible Team	2026-27	26/27-Q1 Status	26/27-Q1 Update
	Click on me to open the COUNCIL PLAN					
	Outcome 1: Diverse, inclusive and supported communities					
	Objective 1.1: Attract and retain more young adults and families with children.					
CP-1.1.02	Facilitate the establishment of family daycare services by community or private service providers to deliver inclusive childcare, afterschool care and school holiday programs.♥	Colin Young	Community	* - Resourcing/funding secured	In Progress	A variation to the regional childcare attraction and retention grant was executed in August 2026, extending the project to 31 December 2026 and allowing remaining funding to support educator training resources, a community event and targeted promotion of family daycare opportunities.
CP-1.1.04	Upgrade the Pump Track Building for use by local youth organisations, and to provide a hireable facility for community use and special events.♥	Colin Young	Community	$ - Additional operating/capital budget required	In Progress	This is currently in the planning stage and it is expected an RFQ will be requested in the second quarter.
CP-1.1.03	Provide a range of formal and informal recreation opportunities for young people through the development and implementation of the Balingup Recreational & Sporting Master Plan.	Ross Marshall	Executive	* - Resourcing/funding secured	In Progress	Draft master plan and presentation material were received and reviewed during the quarter. Executive and Council discussion was requested to resolve affordability, prioritisation and the balance between renewal and expansion before the plan is finalised for further Community consultation.
CP-1.1.01	Advocate for Transport WA to provide safer bus stops along school bus routes. ♥	Nick O'Connor	Executive	* - Resourcing/funding secured	In Progress	Liaison occurred during the quarter with the Department of Education and Donnybrook District High School regarding parking, traffic management and safety around the junior campus. The Department advised that potential solutions were under consideration and further engagement was requested to clarify the proposed approach. Continue liaison with the relevant State agencies to clarify proposed safety improvements and identify any actions required from the Shire.
	Objective 1.2: Support older people in the community to positively age in place.					
CP-1.2.03	Review the business model for operating Shire-owned aged care and social housing, including Tuia Lodge, Preston Village, Minninup Cottages and Langley Villas, to ensure the facilities are able to meet current and future needs	Loren Clifford	Corporate Finance	$ - Additional operating/capital budget required	In Progress	Background research, preliminary assessments and resident consultation were completed. Council resolved to commence discussions with the Department of Communities regarding Minninup Cottages and Langley Villas and undertake an EOI process for Preston Retirement Village. Broader review work remains ongoing.
CP-1.2.02	Collaborate with Arthritis & Osteoporosis WA and local service providers to facilitate the delivery of targeted exercise programs for seniors to ease arthritis symptoms, reduce falls, and boost overall health and social wellbeing. ♥	Colin Young	Community	* - Resourcing/funding secured	In Progress	Preparatory work was undertaken to support targeted exercise and allied-health programs at the Donnybrook Recreation Centre. This included updating the exercise-readiness assessment and formalising facility-use requirements for allied-health professionals and personal trainers, covering client assessments, rehabilitation sessions and access to the Wellness Room and gym.
CP-1.2.01	Advocate for government, private and community transport providers to improve the delivery and promotion of transport options for residents to access essential services outside of the Shire. ♥	Nick O'Connor	Community	* - Resourcing/funding secured	Not Started	Scheduled to commence in Q3.
	Objective 1.3: Improve access and inclusion for people facing barriers.					
CP-1.3.01	Audit community halls to assess universal access and inclusion needs to include costed and prioritised works in the Shire's Asset Management Plans. ♥	Ross Marshall	Operations	* - Resourcing/funding secured	Not Started	This objective is planned for commencement in Q3.
CP-1.3.05	Review and update the Shire's Procurement Policy to encourage greater use of inclusive employers to complete projects and works, contributing towards actively removing barriers to create employment opportunities for people with disability.	Colin Young	Finance	* - Resourcing/funding secured	Not Started	Will be carried out after the annual audit.
CP-1.3.04	Provide a sensory tent for use or hire at local community events.	Colin Young	Community	* - Resourcing/funding secured	Completed	Sensory tent now available for hire and use for Shire events.
	Outcome 2: A sense of identity and belonging through culture, heritage and the arts					
	Objective 2.1: Grow recognition and respect for local history, heritage and all cultures.					
CP-2.1.01	Collaborate with Donnybrook District High School to launch the new Yarning Circle program.	Colin Young	Community	* - Resourcing/funding secured	Completed	Completed and yarning circle now open.
CP-2.1.07	Review the Cemeteries Local Law.	Loren Clifford, Ross Marshall	Community	* - Resourcing/funding secured	Monitor	Preliminary review work has commenced. The State Government is currently progressing reforms to the Cemeteries Act 1986 and associated regulations. To avoid duplicating work, the Shire will monitor the reforms and defer amendments to the Cemeteries Local Law until the legislative changes are finalised. The project will be reviewed again next quarter when the reform process is clearer.
CP-2.1.05	Establish a reference group to support and provide advice on heritage projects, along with volunteer training to recognise historical artifacts, people and places across the Shire.	Colin Young	Community Executive		Not Started	
	Objective 2.2: Facilitate, encourage and support a diverse range of festivals, community events, arts and cultural activities.					
CP-2.2.01	Partner with community hall committees to scope and implement a community hall revitalisation program. ♥	Colin Young, Nick O'Connor	Community Executive		Not Started	Project Scoping Meeting scheduled for late October 2026.
	Outcome 3: Community health and wellbeing					
	Objective 3.1: Improve access to facilities and services to support community health and wellbeing.					
	Outcome 4: Community safety and resilience					
	Objective 4.1: Maintain community safety.					
	Objective 4.2: Encourage responsible animal management.					
CP-4.2.01	Develop public education resources to raise awareness of how to care for animals in an emergency.	Ross Marshall	Operations	* - Resourcing/funding secured	In Progress	CESM has commenced the project with preliminary information gathering.
	Objective 4.3: Develop community readiness to cope with natural disasters and emergencies.					
CP-4.3.01	Partner with DFES to construct the new fire station for the Argyle Irishtown Volunteer Bush Fire Brigade (VBFB).	Ross Marshall	Operations	* - Resourcing/funding secured	In Progress	The new shed works have commenced on site. The bulk earthworks have been completed and the concrete foundations and slab has been laid.

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CP-4.3.02	Undertake a fire risk management assessment of Balingup Brook	Ross Marshall	Operations	* - Resourcing/funding secured	In Progress	CESM has commenced the project with preliminary information gathering and ground proofing.
	Outcome 5: A healthy and sustainable natural environment					
	Objective 5.1: Care for the natural environment.					
CP-5.1.04	Through the WBAC, investigate a subregional wide urban forest and street tree strategy aimed towards reducing heat island effects in regional towns. ♥	Nick O'Connor	Operations	* - Resourcing/funding secured	Monitor	The WBAC operating model and program priorities were reviewed through a CEO strategic forum and extraordinary Board process during the quarter. The endorsed program structure includes a Sustainability Officers Group to review and implement agreed Climate Action Reference Group initiatives, providing a governance pathway for this project.
CP-5.1.05	Through the WBAC, undertake a subregional wide assessment of various water efficiency opportunities to reduce potable use and improve overall water security. ♥	Nick O'Connor	Operations	* - Resourcing/funding secured	Monitor	WBAC governance and program-delivery arrangements were reviewed and endorsed during Q1, including establishment of a Sustainability Officers Group to progress agreed regional climate-action initiatives.
	Objective 5.2: Encourage the adoption of sustainable practices.					
CP-5.2.04	Participate in the WBAC Climate Action Reference Group (CARG) to establish a sub-regional climate change policy and implement the associated outcomes	Nick O'Connor	Operations	$ - Additional operating/capital budget required	Monitor	WBAC CEOs reviewed the Alliance's future operating model and established Shared Services, including CARG activities, as a defined program stream. The WBAC September extraordinary meeting endorsed the program arrangements, with SODB CEO and Manjimup CEO identified as CEO sponsors and a Sustainability Officers Group included to review and implement agreed CARG actions.
	Objective 5.3: Facilitate a sustainable, low-waste, circular economy.					
CP-5.3.04	Implement the Landfill Closure Management Plan, and identify a preferred option and location for a waste transfer station in Donnybrook. ♥	Michelle Dennis, Ross Marshall	Operations	$ - Additional operating/capital budget required	Deferred	The assessment report provided as part of the recent licence has identified a need to review the LCMP so that landfill gas is managed. An updated LCMP has been prepared by a consultant and forms the basis for a licence amendment, lodged with DWER. DWER has requested additional information to process the amendment. Quotes for these specialised services (Landfill Gas Management Plan and construction drawings) are being sought.
CP-5.3.01	Collaborate with neighbouring councils to review regional waste options to reduce landfill, such as FOGO and waste-to-energy facilities. ♥	Ross Marshall	Operations	* - Resourcing/funding secured	In Progress	Waste management was reaffirmed as a Warren Blackwood Alliance of Councils strategic priority, with a proposed governance model involving a chief executive sponsor, staff lead and quarterly reporting.
CP-5.3.02	Collaborate with WBAC to develop and implement a subregional waste strategy, including an assessment of localised industry hubs for priority recycled materials and green waste (GO/FOGO), and the development of a business case for value-adding waste streams. ♥	Nick O'Connor, Ross Marshall	Operations	* - Resourcing/funding secured	Monitor	The WBAC work program specifically includes securing funding for a subregional strategy covering all waste streams and overseeing its development and implementation.
CP-5.3.03	Continue implementing Containers for Change Exchange Points throughout the Shire.	Ross Marshall	Operations	* - Resourcing/funding secured	In Progress	The pilot project has received positive feedback. Additional points will be identified an installed throughout the district in the next period.
	Outcome 6: Responsible urban design and housing diversity					
	Objective 6.1: Facilitate residential, industrial and commercial land release and development to meet local needs.					
CP-6.1.10	Revise the Shire's Local Planning Scheme	Ross Marshall	Development	* - Resourcing/funding secured	Not Started	The Local Planning Strategy is currently under review with DPLH. Post feedback and approval, the Local Planning Scheme will be progressed. The DPLH timeline is currently undefined.
CP-6.1.04	Advocate for state government agencies to subsidise headworks on green field sites to enable the release of more land for housing, prioritising Kelly Street, Grimwade Road and Palmer Street	Nick O'Connor	Executive	* - Resourcing/funding secured	In Progress	Housing-enabling infrastructure progressed during Q1 through commencement of the Victoria Parade project and a project start-up meeting on 10 September involving Shire officers and the project consultant. The work supports investigation of infrastructure and access constraints affecting residential land release.
CP-6.1.02	Advocate for infill sewerage in priority drinking water areas within the Shire to protect drinking water quality, and to provide opportunities for infill development. ♥	Nick O'Connor	Executive	* - Resourcing/funding secured	In Progress	Advocacy actions continue, with direct engagement with Water Corporation at the WLGA Annual convention.
CP-6.1.03	Advocate for infill sewerage in residential zoned areas within the Shire to enable landowners throughout the district the opportunity to construct additional dwellings on their properties (including ancillary dwellings) or subdivide, providing housing choice. ♥	Nick O'Connor	Executive	* - Resourcing/funding secured	In Progress	Advocacy actions continue, with direct engagement with Water Corporation at the WLGA Annual convention.
CP-6.1.05	Collaborate with the South West Development Commission to develop a business case exploring options to increase housing diversity along Victory Lane, and deliver identified outcomes.	Nick O'Connor	Executive	$ - Additional operating/capital budget required	In Progress	Initial discussions with SWDC have occurred to confirm project concept. Positive discussions have been held with the Donnybrook Museum Association regarding potential relocation from the Victory Lane site.
CP-6.1.07	Finalise the Temporary Accommodation Policy to enable landowners to reside on their property lawfully in a caravan or tiny home on wheels.	Michelle Dennis, Ross Marshall	Development	* - Resourcing/funding secured	Not Started	The Draft Policy has been developed. Further consultation is planned in the next period, and a report for Council in Q3.
CP-6.1.01	Advocate for improved mobile and high-speed internet coverage throughout the Shire, targeting identified black spots such as Argyle, Kirup, Paynedale, Mullalyup and Balingup	Nick O'Connor	Executive	* - Resourcing/funding secured	Monitor	Regional advocacy has occurred through the WBAC and WALGA SWCZ. More localised community engagement to occur in Q2.
	Outcome 7: Attractive and welcoming public places					
	Objective 7.1: Create vibrant, attractive and welcoming towns and public places.					
CP-7.1.01	Complete stage 2 of the Donnybrook Community, Sporting, Recreation & Events Precinct (VC Mitchell Park) Project. ♥	Ross Marshall	Operations	* - Resourcing/funding secured	In Progress	Financial and grant acquittal records were updated in August. Works have progressed in the last period with concrete ramps and stairs to the Tennis Club and court access. The Recreation Centre carpark turnaround has also been commenced.
CP-7.1.04	Engage with the community to create a concept plan for a recreation precinct in Yabberup. ♥	Ross Marshall	Operations	* - Resourcing/funding secured	In Progress	Initial discussions have commenced with stakeholders, noting there has been a change in building scope to reduce to a basic structure. Awaiting further information.
CP-7.1.02	Continue developing the Balingup Recreational & Sporting Master Plan to guide future decisions and infrastructure planning. ♥	Ross Marshall	Operations	* - Resourcing/funding secured	In Progress	The Draft Plan has been completed and presented to Councillors for review and feedback. This plan will be brought to Council in October for endorsement to carryout round 2 (closing the loop) Community consultation.
	Objective 7.2: Provide attractive, well-maintained streetscapes.					

CP Project ID	Priority Project	Executive Lead	Responsible Team	2026-27	26/27-Q1 Status	26/27-Q1 Update
CP-7.2.02	Fund and deliver the Urban Canopy Growth Program. ♥	Damien Morgan, Ross Marshall	Operations	* - Resourcing/funding secured	Not Started	This is embedded as an annual program within Operations. Will be advised prior to commencement of next winter.
	Outcome 8: Safe, efficient and sustainable transport networks					
	Objective 8.1: Improve road safety, connectivity and traffic flow for all users.					
CP-8.1.02	Advocate for Main Roads WA to undertake a safety review of the intersection of Marmion Street and the South Western Highway.	Ross Marshall	Operations	* - Resourcing/funding secured	Monitor	Correspondence and a concept design were sent to Main Roads WA in August. Main Roads acknowledged the request and advised it would review, noting that there is no current budget for the works.
CP-8.1.01	Advocate for Main Roads WA to continue community consultation and making safety improvements to state government roads in the Shire, prioritising those listed (see below).	Ross Marshall	Executive	* - Resourcing/funding secured	Monitor	Engagement with the new Main Roads WA South West Regional Director commenced, with project material formally submitted and an acknowledgement received.
CP-8.1.03	Deliver the 5-year Forward Roadworks Program to improve Shire-owned roads, prioritising those listed (see below).	Ross Marshall	Works & Services	* - Resourcing/funding secured	In Progress	Three priority 2026–27 road projects, Palmer Street, Brookhampton Road and Brockman Street, progressed through detailed design, public tender and evaluation. Council was presented with recommendations to award all three contracts, with a proposed budget reallocation having no net impact on the adopted budget. Council awarded the projects at the September OCM.
CP-8.1.05	Develop a communications plan for the 5-year Forward Roadworks Program to provide clear information and consistent community updates via the Shire website.	Loren Clifford, Ross Marshall	Corporate Works & Services	* - Resourcing/funding secured	Not Started	The communications plan had not commenced however the project status report has been developed. Coordination planning will commence in Q2 to confirm content, timing, website presentation and project responsibilities.
CP-8.1.04	Deliver the Bridge Asset Management Plan works, prioritising those listed (see below).	Ross Marshall	Works & Services	$ - Additional operating/capital budget required	In Progress	Project planning has commenced, further engagement with MRWA planned in the next period..
	Objective 8.2: Provide sufficient parking for all needs.					
CP-8.2.01	Review the Shire Parking & Parking Facilities Local Law to consider diverse parking needs.	Loren Clifford, Ross Marshall	Corporate Works & Services	* - Resourcing/funding secured	In Progress	Preliminary review work has commenced. The current Local Law has been reviewed and a comparison undertaken against a number of other local government Parking and Parking Facilities Local Laws to identify potential improvements and areas for amendment. Review work will continue next quarter, with findings to be assessed and incorporated into the draft review process.
	Objective 8.3: Provide safe, well-connected paths and trails for all users.					
CP-8.3.01	Collaborate with WBAC to develop the Warren Blackwood Regional Trails Strategy. ♥	Colin Young, Nick O'Connor	Executive	$ - Additional operating/capital budget required	In Progress	The principal consultation phase neared completion during Q1, with workshops and drop-in sessions conducted across ten towns and 512 Regional Trails Survey responses recorded. The consultant commenced drafting the regional context, findings, gaps, opportunities and priorities, and the project remained on schedule.
CP-8.3.03	Develop an Asset Management Plan for paths. ♥	Colin Young, Ross Marshall	Community Finance Works & Services	* - Resourcing/funding secured	In Progress	Path requirements were being incorporated into broader asset planning. This is currently out for RFQ.
CP-8.3.02	Construct a footpath on Marmion Street to address the missing link next to the railway line crossing. ♥	Ross Marshall	Operations	* - Resourcing/funding secured	Monitor	Correspondence and a concept design were sent to Main Roads WA in August. Main Roads acknowledged the request and advised it would review, noting that there is no current budget for the works. The Shire has also submitted an application for this project to be funded by the Active Transport Fund, awaiting decision.
	Outcome 9: A thriving economy					
	Objective 9.1: Attract and retain a diverse mix of businesses, investment and employment opportunities.					
CP-9.1.01	Collaborate with key partners, including RDA, SWDC, DBCCI, and local businesses, to continue developing the Shire's Tourism & Economic Development Strategy.	Colin Young	Community Executive	* - Resourcing/funding secured	In Progress	Expect adoption of the plan December OCM
CP-9.1.02	Provide in-kind support to the proponents of the Balingup Academy to support local skill development in traditional and contemporary crafts	Nick O'Connor	Executive	* - Resourcing/funding secured	Monitor	This is a community driven initiative with Council staff available to continue to provide project and land use planning advice as required.
	Objective 9.2: Encourage more people to stop, shop and experience the Shire of Donnybrook Balingup.					
CP-9.2.02	Consider alternative delivery methods and business models for visitor services, including tourism support and information-sharing.	Colin Young, Nick O'Connor	Community	* - Resourcing/funding secured	In Progress	A strategic review of tourism service delivery was undertaken by staff during the quarter, including an internal tourism program review in late August. A future direction of visitor services report is scheduled for December 2026.
CP-9.2.06	Through WBAC, participate in the 2026 UCI World Gravel Championships Steering Committee to leverage local tourism opportunities.	Colin Young	Executive	* - Resourcing/funding secured	Completed	Rainbow Rides event held from the 4-6 October.
CP-9.2.05	Investigate installing visitor shower facilities in Balingup to attract and support Bibbulmun Track walkers.	Ross Marshall	Operations	* - Resourcing/funding secured	Not Started	Draft master plan and presentation material were received and reviewed during the quarter. Executive and Council discussion was requested to resolve affordability, prioritisation and the balance between renewal and expansion before the plan is finalised for further Community consultation..
CP-9.2.03	Develop a strategy for the Donnybrook and Balingup Transit Parks to support ongoing management and future decision-making, including tourism and promotion opportunities	Colin Young, Ross Marshall	Executive Operations	* - Resourcing/funding secured	In Progress	Options have been considered and will be seeking input form Council at the November OCM.
	Outcome 10: Effective governance and partnerships					
	Objective 10.1: Provide strategically focused, open and accountable governance.					
CP-10.1.01	Develop an annual community financial report that communicates the Shire's short-term financial commitments and overall financial health	Colin Young	Finance	* - Resourcing/funding secured	Not Started	Will be carried out after the annual audit.
CP-10.1.06	Review the Rating Objectives Strategy and develop a Rates and Revenue Policy in accordance with the relevant legislation, ensuring the final strategic documents meet and contribute towards the Shire's financial objectives	Colin Young	Finance	* - Resourcing/funding secured	In Progress	Currently seeking data.

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CP-10.1.03	Review and prioritise the Shire's asset portfolio to better align with both present and future community needs, reduce risk, and improve financial sustainability by continuing the Asset Optimisation Project.	Nick O'Connor	Executive	$ - Additional operating/capital budget required	In Progress	An initial review of Council's fleet was undertaken as part of the annual asset management plan review process. Further work to be undertaken on plant utilisation to occur in Q2. A new light fleet motor vehicle operational policy has been approved, which includes optional change over intervals for Council's light fleet. Council's Property Management Framework continues to provide policy direction for shared use of community buildings.
CP-10.1.07	Through the Shire's Workforce Plan, explore opportunities to deliver more apprenticeships and traineeships within the organisation.	Loren Clifford, Nick O'Connor	Executive	$ - Additional operating/capital budget required	Monitor	Investigations have been undertaken, including consultation with neighbouring councils. Two potential apprenticeship/traineeship positions have been identified; however, delivery would require two additional FTE positions and a significant ongoing financial commitment from the Shire, with limited external funding available. The CEO will continue exploring potential opportunities through WBAC.
CP-10.1.02	Implement the ICT Strategy and Roadmap (digital transformation program)	Loren Clifford	Executive	$ - Additional operating/capital budget required	In Progress	Council adopted the ICT Strategy and Roadmap in August 2026. Implementation has commenced through staged ICT governance, cyber security, risk management, system resilience and digital transformation activities.
	Objective 10.2: Collaborate with key stakeholders, community organisations and community champions to meet local needs.					
CP-10.2.02	Develop an advocacy plan to support the promotion of local priorities to various levels of government, industry and other key stakeholders	Nick O'Connor	Executive	$ - Additional operating/capital budget required	Monitor	This project is scheduled to commence in Q3.
CP-10.2.03	Empower community champions and organisations to deliver one-off projects, local services and events by providing grants, donations and in-kind support.	Colin Young	Community	$ - Additional operating/capital budget required	Not Started	To be established through the endorsement of the Economic Development and Tourism Strategy.
	Outcome 11: An engaged community with positive customer experiences					
	Objective 11.1: Deliver quality engagement, communication and customer service.					
CP-11.1.05	Review the Customer Service Charter, focusing on identifying opportunities to improve service delivery, and aligning with community and workplace values.	Colin Young	Executive Finance	* - Resourcing/funding secured	Not Started	Will be carried out after the annual audit.
CP-11.1.03	Develop the Community Engagement Framework, and embed it in Shire operations.	Colin Young, Loren Clifford	Community Corporate Executive	* - Resourcing/funding secured	In Progress	The Community Engagement Framework was finalised and adopted during Q1. Implementation is underway, including development of supporting tools and a reporting and communications framework to embed the Framework's principles across the organisation.
CP-11.1.02	Develop an online customer service portal to allow customers to access services and make payments online, prioritising accessibility, data security, and meeting privacy requirements	Loren Clifford	Corporate	$ - Additional operating/capital budget required	In Progress	Preliminary work has commenced to address data security, privacy and PRIS requirements as part of the ERP replacement project. Customer portal scoping will commence once these foundational requirements have been established.
CP-11.1.04	Provide mobile and fixed electronic noticeboards for use in key community locations to deliver critical information and timely updates	Loren Clifford, Ross Marshall	Executive	* - Resourcing/funding secured	In Progress	Scoping and planning of the fixed electronic noticeboard is underway, including technical requirements, software options and procurement quotations. Mobile noticeboard has been delivered, training and testing to be carried out in the next period.